



Peopleware
Productive Projects
and Teams



Second Edition Featuring Eight All-New Chapters

Tom DeMarco
&
Timothy Lister



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The Great Oz has spoken.
Pay no attention to that man behind the curtain.
The Great Oz has spoken.

—*The Wizard of Oz*

*To all our friends and colleagues who have shown us
how to pay no attention to the man
behind the curtain*

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Acknowledgments

For the First Edition

It's always a surprise that a simple, little film with three actors may list credits at the end for fifty to a hundred people. Some of their titles are so obscure as to give no hint of what the named people may actually have done. Yet the film could not have been made without them.

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